

Lessons Learned in Fighting Corruption in Europe and Central Asia

#NextGenAntiCorruption

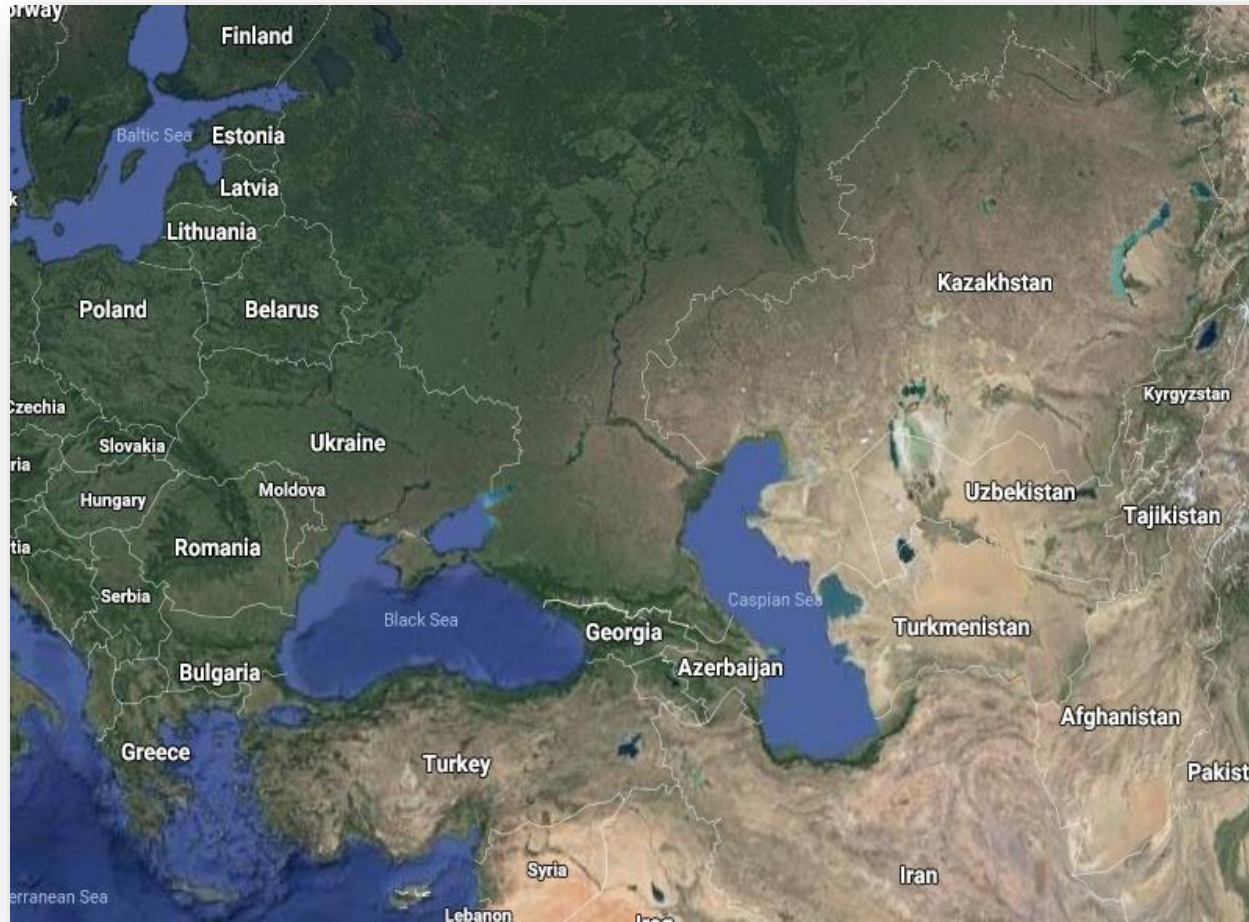
Irakli Kotetishvili

UNDP Regional Policy Specialist on Anti-Corruption and Public Administration

Amman, 17-19 October 2019

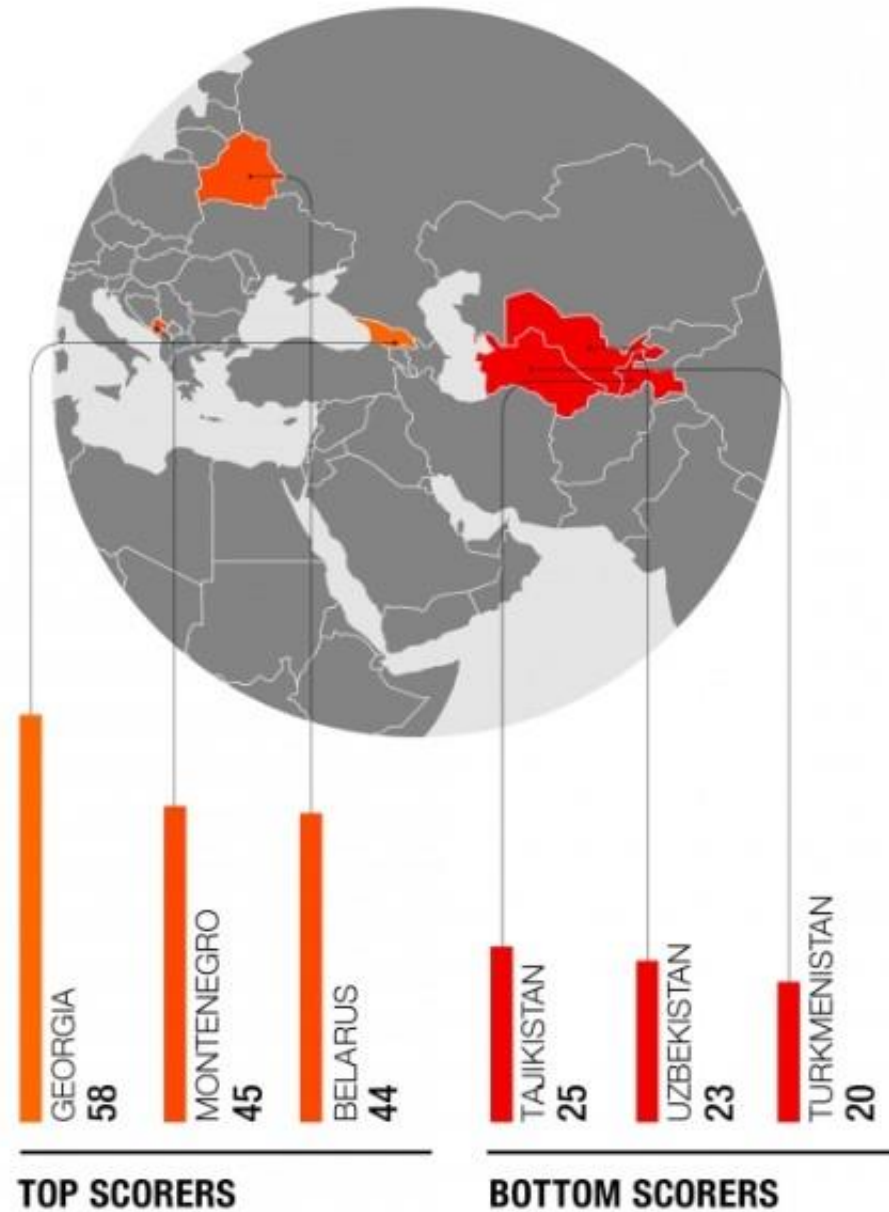
Snapshot of UNDP Istanbul Regional Hub and its Anti-Corruption Initiatives in the ECIS Region

- Istanbul Regional Hub covers 18 countries and territory in Europe and Central Asia
- Biggest anti-corruption projects: Kosovo*, Moldova, Uzbekistan and Ukraine
- Other countries have also introduced anti-corruption measures within projects, mostly related to public administration, e.g. Armenia, Kyrgyzstan, Georgia
- Big majority of these countries have national anti-corruption strategies



*All references to Kosovo shall be understood to be in the context of United Nations Security Council Resolution 1244 (1999)

Corruption Perceptions Index (CPI)



19

COUNTRIES ASSESSED

35/100

AVERAGE CPI
REGIONAL SCORE

CPI points colour code:

The CPI uses a scale from 0 to 100.
100 is very clean and 0 is highly corrupt.



Rankings & Ease of Doing Business Score in the ECIS region

| Economy | Ease of Doing Business Rank  | Rank within group | Starting a Business | Dealing with Construction Permits |
|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------|---------------------|-----------------------------------|
| Georgia | 6 | 1 | 1 | 3 |
| North Macedonia | 10 | 2 | 12 | 2 |
| Azerbaijan | 25 | 3 | 3 | 11 |
| Kazakhstan  | 28 | 4 | 10 | 6 |
| Russian Federation  | 31 | 5 | 8 | 9 |
| Belarus | 37 | 6 | 7 | 8 |
| Armenia | 41 | 7 | 2 | 14 |
| Turkey | 43 | 8 | 17 | 10 |



**SUSTAINABLE
DEVELOPMENT**

GOALS



Developing countries face an **annual gap of USD2.5 trillion** to achieve Sustainable Development Goals by 2030

What is the cost of corruption globally?

- Annually approximately **USD2.6 trillion** is lost to corruption globally
- This is **5 per cent** of the global gross domestic product and is **10 X more** than the official development assistance globally
- Businesses and individuals pay more than **USD1 trillion** in bribes every year
- In Europe and Central Asia **1 in 3 citizens** believe that corruption is a biggest problem facing their country

Are we fighting corruption successfully?

- **Traditionally approach:** AC National Strategies and Action-Plans, legislation on prevention, investigation and prosecution of corruption. Harsh laws, but very little progress to deter corruption
- **Lack of political will:** sometimes governments care more about short-term success in international AC rankings, rather than strong and sustainable AC reforms
- **Technology is key:** in the era of 4th Industrial Revolution and emergence of Internet of Things, robotics, virtual reality and artificial intelligence, governments need to invest more in digitalization of public service delivery and prevention of corruption

Important Factors to Consider for PACCC While Working on the **National AC Strategy for Palestine 2020-2022**

1. Keep the momentum of a strong **political will** and adopt the Strategy
2. AC Strategies by default are strong documents. Key to success is their implementation
3. Secure the **budget** for the implementation of the National AC Strategy
4. Modernize public services delivery as well as state bureaucracy using **technological solutions** (e-public procurement, e-auctions, online access to public data)
5. Keep the **regulations** at a minimum number (licensing, permits etc.)
6. Avoid creating additional agencies and **bureaucracy** for the implementation of the National AC Strategy

UNDP helps governments in Europe and Central Asia to fight corruption: *#NextGenAntiCorruption*

- We provide policy and programme support in the design and implementation of effective AC reforms and initiatives
- We also support in carrying out **Corruption Risk Assessments** and development of **National Anti-Corruption Strategies** and in their implementation
- We advocate for a bigger role of **technology** in the fight against corruption and inclusion of **civil society** in decision-making processes: **open data portals**, technology-based **public services delivery**, **one-stop shops**, **corruption reporting** online and mobile tools etc.

First UNDP Community of Practice for the ECIS Region and Forum on Innovations in Anti-Corruption, 14-15 May, Tashkent, Uzbekistan: [#NextGenAntiCorruption](#)





What are the key emerging trends in the fight against corruption?

- ✓ **innovation and disruptive technologies** help governments to operate in a more transparent and efficient manner and deliver higher quality public services
- ✓ innovation alone if it is not coupled with human-centric and **rights-based approaches**, will not be successful; strengthening **civic engagement** is a key
- ✓ innovation can be used not only for good cause but also for committing **complex corruption crimes** (e.g. using cryptocurrencies, fake digital IDs etc.)

We need to also work with the private sector

- The private sector has the potential to be a game changer
- Globally, private sector accounts for **60 % of GDP**, 90% of jobs and 80% of capital flows on average in developing countries

What can the private sector do?

- Companies can tackle corruption individually or through collective action, to raise corporate governance standards and adopt more sustainable business practices
- Businesses can ensure their compliance with laws and relevant standards, and strengthen their internal control mechanisms by carrying out corruption-risk assessments
- Disclosure and regular audits
- Whistleblower protection and safe channels for feedback and complaints
- Clear rules on conflicts of interest (e.g. companies should establish guidelines regarding gifts, hospitality, travel and entertainment, political and charitable contributions)

The role of the government

- Most corruption-prone areas in public-private sector interface are: public procurements (57 %), licenses and permits, judiciary, politicians and tax collection
- Governments should ensure that its anti-corruption laws and the National Anti-Corruption Strategies include clear provisions on business integrity
- Since governments act as formal owners of State-Owned Enterprises (SOEs), they should proactively introduce compliance programs in those businesses.
- In some countries, national governments have established Business Ombudsman institutions, mandated to act in the best interests of private sectors and as a medium between them and the state.
- The United Nations Convention against Corruption (UNCAC) includes provisions on business integrity

Case-study #1: Monitoring of public procurement process in Ukraine: from ProZorro to DozoRro

Product name, product code, company name or EDRPOU, date, etc.



For Example: [Active tenders for solid fuel in Mykolaiv Region](#)

[Як шукати тендери](#)

+ Keyword + Value + CPV + SCGS-code + Procurement No. + Date + Procurer + Region + Status + Procedure type

ProZorro is a hybrid electronic open source government e-procurement system created as the result of a partnership between business, government and the civil society

ProZorro is a fully online public procurement platform and a collaboration environment that ensures open access to public procurement (tenders) in Ukraine. Fully implemented in 2016 as a hybrid (both centralized public and decentralized private marketplaces) system it has since been globally recognized as one of the most

Public Procurement Monitoring:

DOZORRO



community



DOZORRO impact areas



Developing civic tech for open data to analyse and to monitor public spending



Providing unique feedback loop on public procurement via **dozorro.org**



Raising awareness through educational materials and events



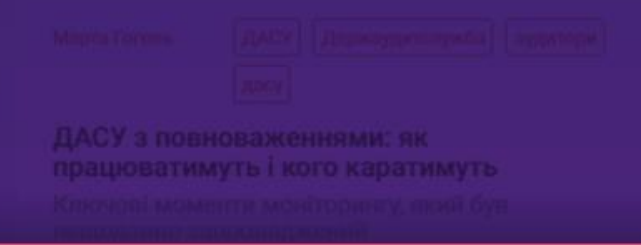
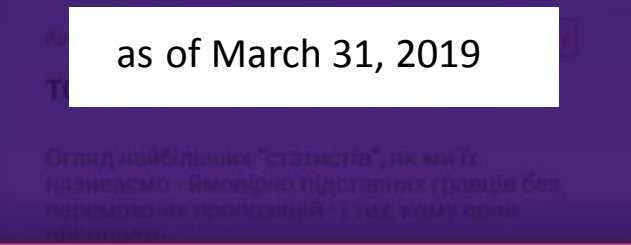
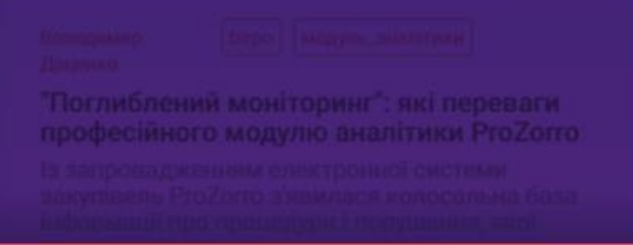
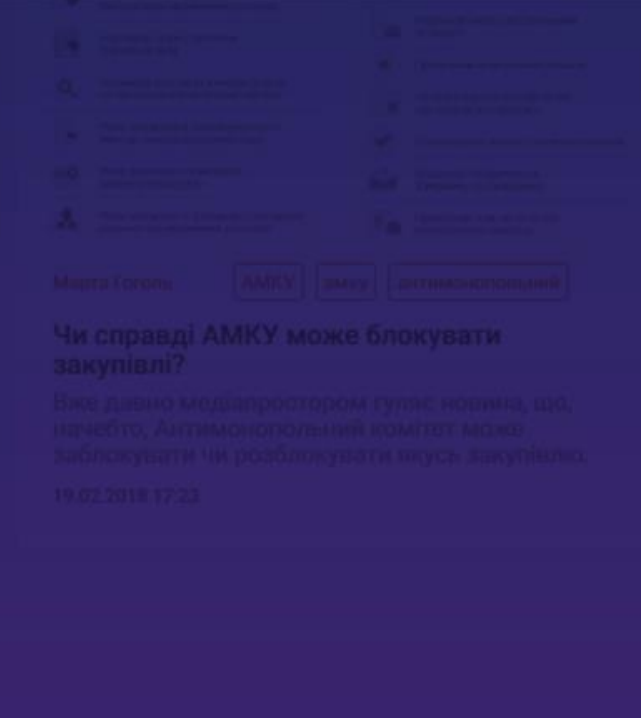
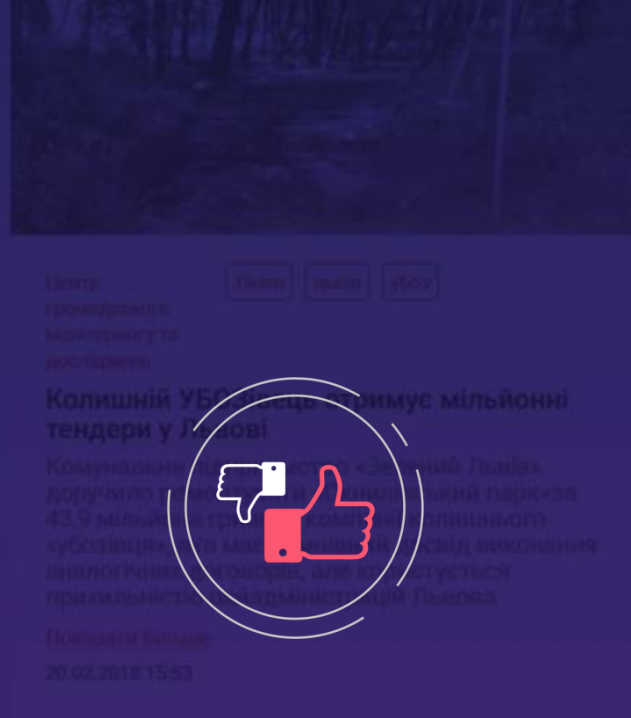
Giving voice to local stories



Training and capacity building for watchdog activists



A strong civil society community in the regions all over the Ukraine



as of March 31, 2019

UNDP assisted Construction Sector Transparency Initiative (CoST) in Ukraine

- CoST comes in when the infrastructure construction contract is signed between the Gov and the private sector
- CoST assists the governments to monitor implementation of infrastructure construction projects



[PILOT PROJECTS](#)

[ABOUT COST](#)

[GOVERNING BODIES](#)

[NEWS](#)

[POLLS](#)

[MAPS](#)



Case study #2: Modernization of public service delivery

UNDP helps to improve public services delivery



- For example, UNDP supported opening of one-stop shops in **Albania, Azerbaijan, Georgia, Moldova, Serbia, Ukraine, Uzbekistan**
- More and more public services moving from one-stop-shops to online citizen-portals: my.gov.uz portal in Uzbekistan, [e-Citizen portal](https://e-Citizen.portal.rs) in Serbia, my.gov.ge in Georgia

Case study #3: Online Asset Declaration Systems in Georgia and Ukraine

Georgia

- All senior Georgian officials submit their asset declarations annually through Online Asset Declaration System www.declaration.gov.ge managed by Civil Service Bureau
- Submitted declarations are published instantly on the same website www.declaration.gov.ge

This is how CSB's office archive looked like before 2010



This is how CSB's new "storage" looks like since 2010

>> www.declaration.gov.ge

/declaration.gov.ge/eng/

The screenshot displays the website of the Civil Service Bureau (CSB) of Georgia. The header includes the CSB logo, navigation links (HOME, HOW IT WORKS, ABOUT US, LEGISLATION, F.A.Q., CONTACT US), and an AUTHORIZATION button. The main banner features the text 'ASSET DECLARATIONS OF GEORGIAN SENIOR OFFICIALS' and 'TRANSPARENT EFFECTIVE OFFICIAL SIMPLE' alongside an image of a man and a woman looking at a laptop. Below the banner is a 'Quick search' section with a search bar and a 'SEARCH' button. The 'Recently submitted declarations' section lists two entries: Irakli Kordzaia and Paata Imnadze, both from the Ministry of Labour, Health and Social Affairs of Georgia, published on 11/03/2014. Each entry has a 'DOWNLOAD' button.

CIVIL SERVICE BUREAU

AUTHORIZATION

HOME | HOW IT WORKS | ABOUT US | LEGISLATION | F.A.Q. | CONTACT US

ASSET DECLARATIONS OF GEORGIAN SENIOR OFFICIALS

TRANSPARENT EFFECTIVE OFFICIAL SIMPLE

Quick search

Just type whom or what you are looking for: e.g. Giorgi Maisuradze, Mercedes, Villa etc...

SEARCH

Detailed search

Recently submitted declarations found: 46780

| | | | |
|-----------------|----------------------------------------------------------|-----------------------|----------|
| Irakli Kordzaia | Ministry of Corrections and Legal Assistance of Georgia | Published: 11/03/2014 | DOWNLOAD |
| Paata Imnadze | Ministry of Labour, Health and Social Affairs of Georgia | Published: 11/03/2014 | DOWNLOAD |

Ukraine

- Ukraine launched online asset disclosure system in 2016 with support of UNDP and other development partners
- All declarations are publicly accessible on: <https://public.nazk.gov.ua/>
- It is based on e-signature and other secure authentication methodologies
- It has an open API, which enables easy data access by tech groups



ЄДИНИЙ ДЕРЖАВНИЙ РЕЄСТР ДЕКЛАРАЦІЙ

осіб, уповноважених на виконання функцій держави або місцевого самоврядування

[ПОДАТИ ДЕКЛАРАЦІЮ](#)[ПРО РЕЄСТР](#)[ВІДКРИТИЙ API](#)[СТАТИСТИЧНІ ДАНІ](#)

Тип декларації: ▾

Рік: ▾

Тип документу: ▾

Тип посади: (0) ▾

Категорія посади: (0) ▾

Період публікації: ▾

Високий ризик: ▾

Відповідальне становище: (0) ▾

РЕЗУЛЬТАТИ ПОШУКУ (46)

**ПОРОВАЙ ІРИНА
ОЛЕГІВНА**

Дата публікації: 19.03.2017 12:15

Виправлена декларація (щорічна)

Посада: головний спеціаліст відділу
з питань призначення, пеперахунку
та виплати пенсій**Пор'єс Аліна Вадимівна**

Дата публікації: 16.03.2017 19:01

Виправлена декларація (щорічна)

Посада: провідний спеціаліст
відділу соціальної інтеграції
управління з питань шукачів захисту
та соціальної інтеграції ГУДМС
України в Одеській області**Пор'єс Аліна Вадимівна**

Дата публікації: 16.03.2017 18:52

Декларація (перед звільненням)

Посада: провідний спеціаліст
відділу соціальної інтеграції
управління з питань шукачів захисту
та соціальної інтеграції ГУДМС
України в Одеській області**Пор'єс Аліна Вадимівна**

Дата публікації: 16.03.2017 18:03

Декларація (щорічна)

**ПОРОВАЙ ІРИНА
ОЛЕГІВНА**

Дата публікації: 13.03.2017 18:41

**ПОРАЛО МИКОЛА
ВАСИЛЬОВИЧ**

Дата публікації: 09.03.2017 11:38

ЄДИНИЙ ДЕРЖАВНИЙ РЕЄСТР ДЕКЛАРАЦІЙ

осіб, уповноважених на виконання функцій держави або місцевого самоврядування

ПОДАТИ ДЕКЛАРАЦІЮ

ПРО РЕЄСТР

ВІДКРИТИЙ API

СТАТИСТИЧНІ ДАНІ

Пошук...



Тип декларації: ▾

Рік: ▾

Тип документу: ▾

Тип посади: (0) ▾

Категорія посади: (0) ▾

Період публікації: ▾

Високий ризик: ▾

Відповідальне становище: (0) ▾

ВІДКРИТИЙ API

Дані про подані декларації доступні у машинозчитуваному форматі JSON.

Приклади запитів:

<https://public-api.nazk.gov.ua/v1/declaration/?q=Чеп>

<https://public-api.nazk.gov.ua/v1/declaration/?q=Володимирович>

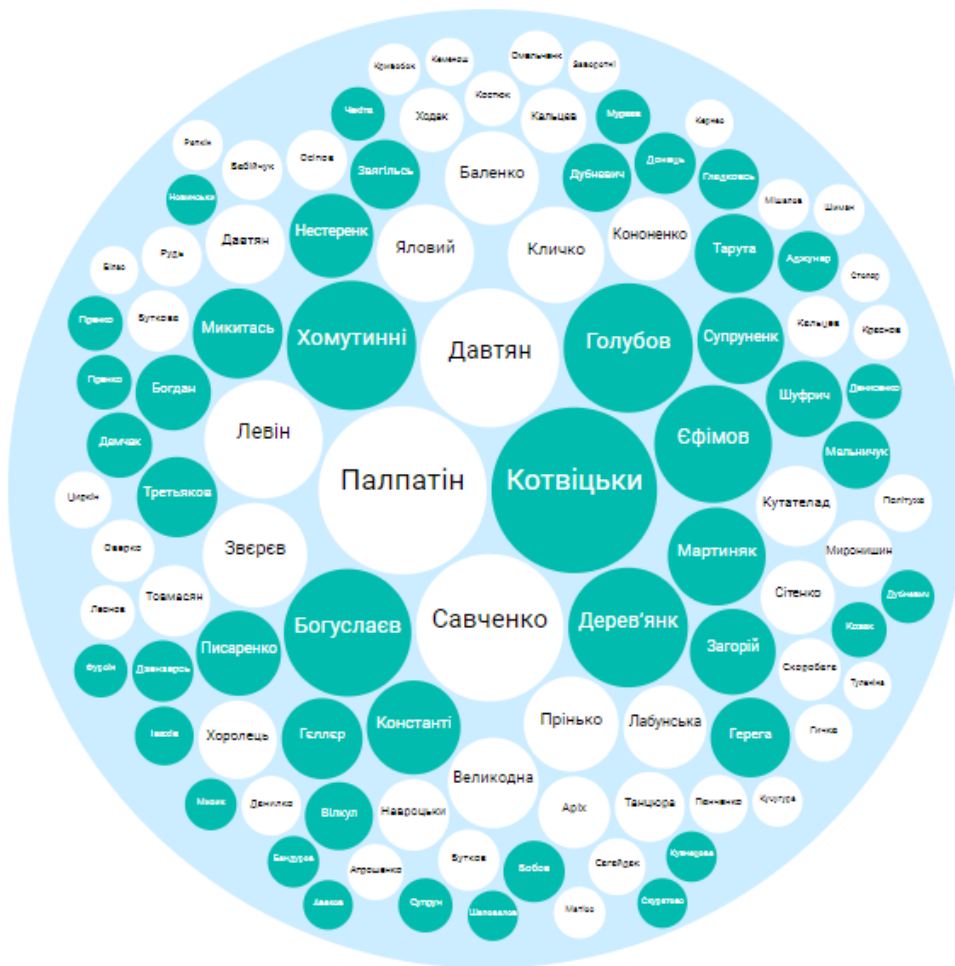
Приклад відповіді на запит:

```
{
  "page": {
    "batchSize": 120,
    "totalItems": 8
  },
  "items": [
    {
      "id": "bff8fc4d-6a0e-46c7-b82a-e4fe72c6e833",
      "firstname": "Валентин Володимирович",
      "lastname": "Філімоненко",

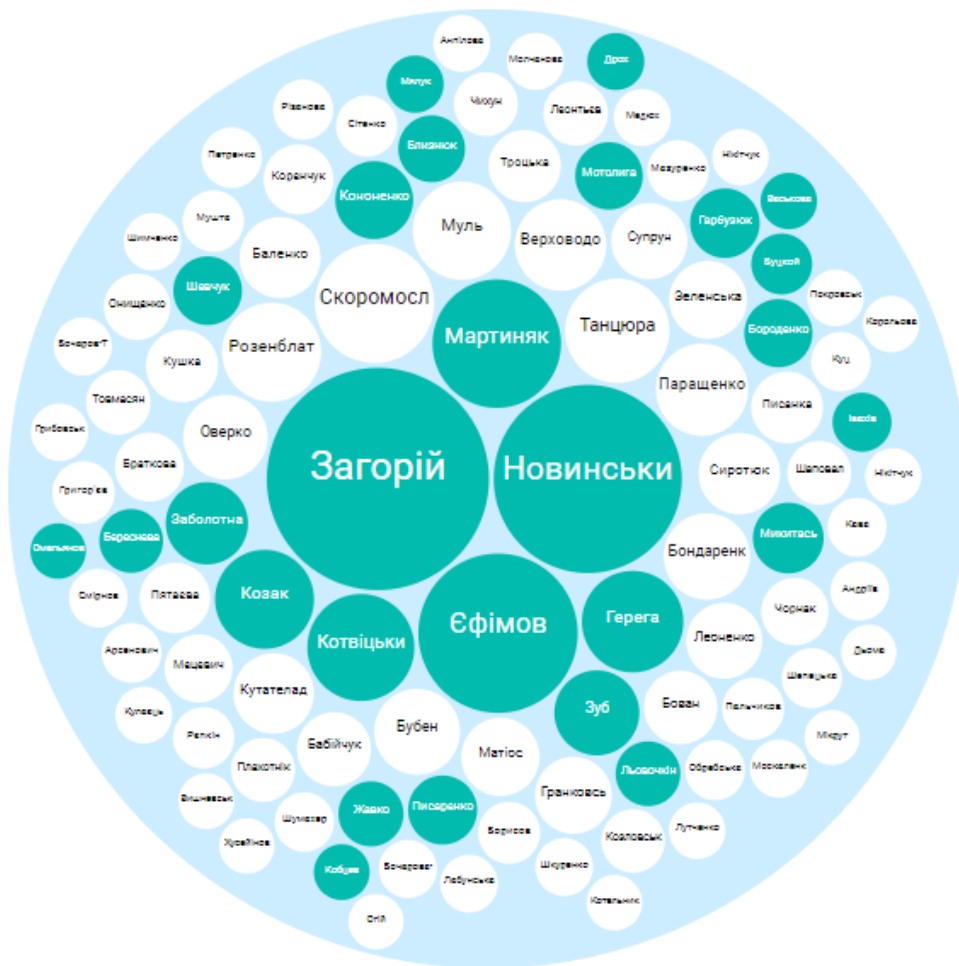
```

<https://declarations.com.ua>

Top 100 fortune



Top 100 by income





СПИСКОМ

КАРТКАМИ

СОРТУВАТИ:

П.І.Б.

РІК

ДАТА ПОДАЧІ ▼

Романченко Олександр Дмитрович

2019, Перед звільненням,
Чернігівська область, державна установа
"Домницький виправний центр (№135)", технік
електрозв'язку
подана 10.10.2019

Also available in English

**Заплацінський Михайло
Теодорович**

2019, Перед звільненням,
Тернопільська область, Державне
підприємство "Чортківське лісове господарство",
старший майстер
подана 10.10.2019

Also available in English

Єфімов Максим Вікторович

2019, Форма змін,
Верховна Рада України, народний депутат
подана 10.10.2019

Also available in English

Климчук Андрій Сергійович

2018, Кандидата на посаду,
Житомирська область, державна установа
"Житомирська установа виконання покарань (№
8)", молодший інспектор 2 категорії відділу
режиму і охорони
подана 10.10.2019

Also available in English

Ворох Світлана Григорівна

2019, Перед звільненням,
Донецька область, Комінальний лікувально-
профілактичний заклад "Вузлова лікарня
м.Слов'янська", головний бухгалтер
подана 10.10.2019

Also available in English

Дудка Валерій Миколайович

2019, Перед звільненням,
Чернігівська область, Управління Держпраці у
Чернігівській області, головний державний
інспектор відділу нагляду на виробництві і на
об'єктах підвищеної небезпеки
подана 10.10.2019

Also available in English

Бондаренко Віктор Ярославович

2019, Форма змін,
Львівський державний університет внутрішніх
справ, фахівець
подана 10.10.2019

Also available in English

Бажанов Віталій Вікторович

2019, Форма змін,
Структурний підрозділ "Слов'янська дистанція
сигналізації та зв'язу" регіональна філія
"Донецька залізниця" ПАТ "Укрзалізниця",
старший електромеханік дільниці
подана 10.10.2019

Also available in English

Левченко Анастасія Олександрівна

2019, Форма змін,
Національна служба здоров'я України, головний
спеціаліст відділу роботи з договорами щодо
спеціалізованої, високоспеціалізованої та
екстреної медичної допомоги управління роботи з
договорами щодо спеціалізованої медичної
допомоги Департаменту договірної роботи
подана 10.10.2019

Also available in English

Cash, fur coats, Fabergé eggs: Ukraine officials reveal extravagant hidden wealth

by Victoria Butenko and Alanna Petroff @CNNMoney

🕒 November 1, 2016: 12:28 PM ET

👍 Recommend 0



Inside Ukraine ex-President's lavish estate

Personal Finance



Paid Content

by Outbrain ▶



High Speed WiFi
Booster Takes

Case study #4: Fighting corruption on local levels through citizen-participation and public monitoring

Creating “Islands of Integrity” in 5 municipalities

- Co-designing local anti-corruption strategy together with local officials, CSOs, media and citizens based on the corruption-risk assessment results
- UNDP can act as a facilitator of the process
- Project countries: Armenia, Georgia, Moldova, North Macedonia, Ukraine



Online tool to Corruption-Free Local Government:

<https://corruptionfreecities.org/>

← → ↻ <https://corruptionfreecities.org> ★ 



GUIDE TO CORRUPTION-FREE LOCAL GOVERNMENT

Transparency and Open Data

Procurement

Conflicts of interest

Internal Audit

Real Estate Management

Public service delivery

Urban Planning

Budget and financial management

Security of

AVAILABLE METHODOLOGI

HUMAN RESOURCES MANAGEMENT

RISK: HUMAN RESOURCES MANAGEMENT

Transparent and effective human resources management system is a necessary precondition for successful public administration. If public servants are recruited, promoted or dismissed through favouritism, political patronage, nepotism or corruption, there should be no expectations for quality public services for citizens.

Information about all major corruption risks associated with human resources management systems are highlighted in this Guide. It will also offer tested solutions for tackling these issues, including, clear staff selection criteria, e-recruitment and entry-level exams to ensure merit-based recruitment.

[LEARN MORE](#)

HOW TO DEVELOP INTEGRITY SYSTEM

HOW TO IMPLEMENT IT

HOW TO IMPROVE INTEGRITY SYSTEM

CORRUPTION FREE CITY

Thank you!

#NextGenAntiCorruption

www.eurasia.undp.org

irakli.kotetishvili@undp.org

<https://twitter.com/IRAKLIKotetishv>