#### **UNDP**

Table Ronde Nationale sur la Promotion de l'intégrité et la Prévention de la Corruption dans la Prestation de Services Publics

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# Anticorruption in the water sector

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### Water: a basic need



### Water: many threats





### Anti-corruption?



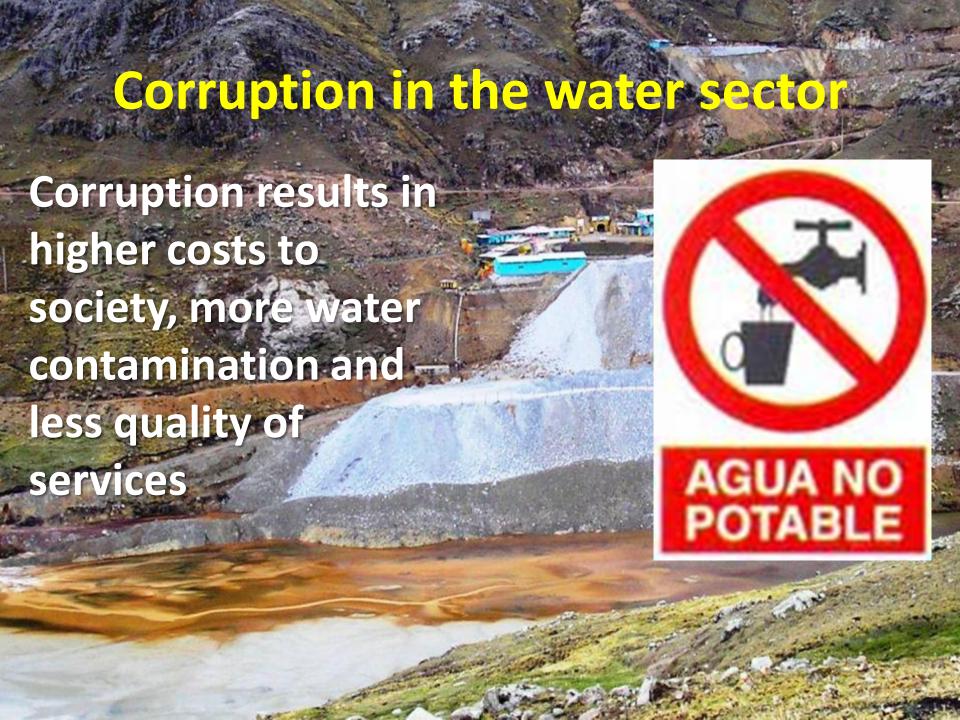


### Anti-corruption in the water sector

- 1. The negative effects of corruption in the water sector
- 2. Why is the water sector prone to corruption?
- 3. Types of corruption in the water sector
- 4. The institutionalized character of corruption
- 5. Three approaches to anti-corruption measures
- 6. Examples of anti-corruption measures







### Corruption in the water sector



Corruption in the water sector affects the poor harder than the wealthier



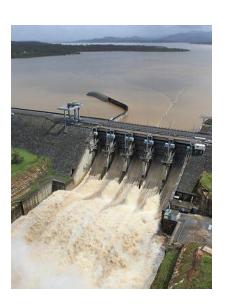
### Water sub-sectors

Corruption can be found in all water subsectors:

- Drinking water and sanitation
- Irrigation
- Water resources management
- Dam construction / Hydropower







### WHY IS THE WATER SECTOR PRONE TO CORRUPTION?

#### Construction

- Big projects with large funds and many stakeholders
- Lack of transparency
- Low levels of participation in design
- Political use of water projects

# Operation of drinking water and irrigation systems

- Water is basic need and provision by monopoly
- Lack of users'

   participation and
   accountability

### **Grand corruption**

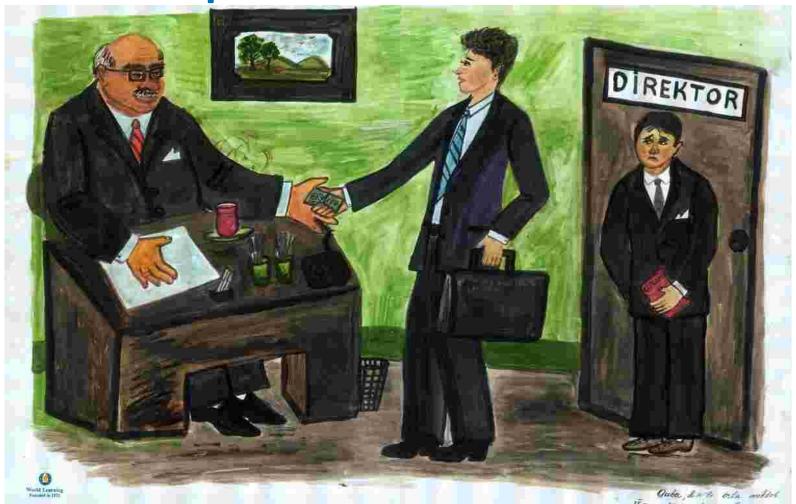
- Collusion and bid rigging in tendering
- Policy capture by the elite
- Embezzlement of government assets and funds
- Bribery in international deals
- Nepotism

### **Petty corruption**

#### Extortion of bribes for:

- water connections
- water use licenses
- "speed money"
- lower water tariff

## Systemic and institutionalized nature of corruption in the water sector



Source of drawing: http://anticap.wordpress.com/2010/12/30/corruption-and-the-hypocrisy-of-neoclassical-economists/

# Systemic and institutionalized nature of corruption in the water sector

- Informal rules have developed that reinforce corrupt practices through systemic biases
- Functionaries might bribe to raise money to pay for entry, job transfer, etc.
- The 'internal logic' of a corrupt organization goes beyond the individual moral standards
- This makes corruption very persistent

### Anti corruption principles

- Accountability
- Transparency
- Integrity



Photo: Reuters http://www.cipe.org/blog/2011/10/07/gender-and-corruption/

## Three approaches to anti-corruption measures

- Increased government oversight
- Privatization and initiatives of the private sector
- Increased voice of citizens



### **Government oversight**

- Central audit agency (incl. prosecution and punishment)
- Anti-Corruption Agency (ACA)
- Independent water sector regulator
- Parliamentary committee (Peru, Lesotho)
- Whistleblower protection and corruption hotline (Uganda)
- Provide understandable information to citizens and press (Indonesia)
- Use simple low-cost technology and designs
- Ensure contracts are fulfilled and violators punished

### Political will to curb corruption

#### Accompanied with:

- Concrete reforms
- Enforcement of sanctions
- Mobilization of a wide range of stakeholders

Anti-corruption requires allocation of public resources over a prolonged period

# Privatization and private sector initiatives

Privatization of water utilities:

- Contracting construction and/or operation (India)
- Public-Private Partnerships (Peru)

Privatization can enhance the risk of corruption in tendering

Initiatives of private sector:

 Codes of ethic conduct of private companies (Colombia, Argentina)

### Increased voice of water users

Democracy, rule of law and free press are essential

- Participation in decision making: elected representatives in boards of water utilities (Peru)
- Increased accountability (social auditing in Ecuador, trade unions in Peru)
- Use complaints to monitor public and private utilities (Citizen Report Cards in India, Ombudsman)

### Increased voice of water users

- Citizen participation in environmental pollution mapping
- Participative municipality planning and budgeting (Bolivia and Uganda)
- Transfer of irrigation systems to water users' associations (Philippines, Peru)
- Transparency in tendering (Pakistan, Mexico: integrity pacts with 'society witnesses')

### By way of conclusion

Anti-corruption measures are more successful with active involvement of:

- Government organizations
- Private companies
- Civil society organizations

### Organizations & sources of info.

- Water Integrity Network (WIN). Collaborating entities: Transparency International (TI), Water and Sanitation Program (WSP), IRC International Water and Sanitation Centre, Stockholm International Water Institute (SIWI)
- U4 Anti-Corruption Resource Centre (CMI, Bergen, Norway)
- Asian Development Bank
- WaterAid

#### Two key publications on corruption in the water sector:

- 'Corruption in the Water Sector: Causes, Consequences and Potential Reform' (Stålgren, 2006)
- 'Global Corruption Report 2008: Corruption in the Water Sector' (Transparency International, 2008).

# THANK YOU VERY MUCH FOR YOUR ATTENTION!



### Questions for debate and analysis

- Where do you see the highest corruption risks in the water sector in your country?
- What examples of effective anti-corruption can you identify in the water sector?
- Where do we find genuine participation of users in water provision agencies?
- How could government agencies work together with Civil Society Organizations in the water sector?