

Recommendation for the Short Term (1-2 Years)

1. **Fiscal transfers to Municipalities should be published with a strong public information campaign, and Municipalities should publish their decision-making processes – including opportunities for citizen engagement.**
2. Note that this recommendation applies primarily to the Libyan Government at all levels. However, it implies a substantial support effort from the international community for both the systems to provide the data reliably and in sufficient detail, and the communications capacity to explain it to citizens.
3. The publication of Municipal processes should be the simpler technically. Support would be needed primarily for communications. The publication of different Municipalities' processes could create healthy competition for recognition of high-transparency Municipalities (or successful examples might be publicly recognized as reaching some agreed standard).
4. The publication of this level of financial information should soon be feasible to implement if there is political drive for transparency. The communications task should be sequenced first, but carefully timed with the availability of the information.

Recommendations for Medium Term (2-3 Years) under continued conflict

- a. For national Government: further public information and extensive engagement to prepare citizens for engagement processes, and publication of financial management information (including accounting received from Municipalities for Chapter III funds);
- b. for the international community: support to MoLG, MoP, Municipalities and CSOs to refine and explain a nationally-approved and conflict-sensitive model of inclusive local consultation;
- c. for Municipalities: publication of public financial management information (including accounting to MoP for Chapter III funds received), and inclusive local consultation (using the nationally-approved and conflict-sensitive model);
- d. for local CSOs: where local peace persists, develop inclusive consultative habits (using the same model)

- e. for the international community: further capacity support to Municipalities (training and systems advice, national and local) to enable publication of public financial management information (including accounting to MoF for funds received);
- f. for the international community: further support to CSOs and Municipalities where local peace persists to develop inclusive consultative habits (using the approved model).

Recommendations for Medium Term (2-3 Years) without conflict + (a)-(d) above

- a. for national Government: establishment of a national mandate for inclusive local consultative processes, publication of Municipal bids to MoLG and of outcomes from MoP;
- b. for national and Municipal Government: publication of a PETS-equivalent public expenditure tracking and investment outcome publication as security conditions improve and systems permit;
- c. for MoLG and Municipal Governments: develop and explain to citizens and staff a mechanism for staff accountability to elected Councils;
- d. for the international community: technical advice, training, coaching and mentoring to enable this additional transparency.
